**Workshop Estratégico 2021** 

# Looking ahead to the future

**JULY 2021** 







**LINK GRABACIÓN** 

Previsualización limitada del contenido. Para visualizarlo completo deberá descargarlo en su equipo.

# Agenda

#### SESIÓN 1 | MARTES 06 JULIO

- Introducción: escenario actual y tendencias globales por Magdalena Pesce (CEO de WofA).
- Estados Unidos: Tendencias del mercado. Oportunidades para el Vino Argentino, por Verónica Kathuria (US & Canada Area Manager - WofA) y Celeste Lang (Marketing Strategist Globant).

#### **SESIÓN 2 | MIÉRCOLES 07 JULIO**

- Brasil: Presentación del trabajo de investigación a cargo de Rodrigo Lanari (LATAM Territory Manager - Wine Intelligence y Juan Park (Director de España y Aca. del Sur - Wine Intelligence).
- Europa: Tendencias del mercado. Oportunidades para el Vino Argentino, por Phil Crozier (UK & Europe Brand Ambassador -WofA).

#### > SESIÓN 3 | JUEVES 08 JULIO

- China: Tendencias del mercado. Oportunidades para el Vino Argentino, por Sherry Pei (China Area Manager WofA).
- Conclusiones generales por Mauricio Boullaude (Director de WofA y CEO de Barbarians).



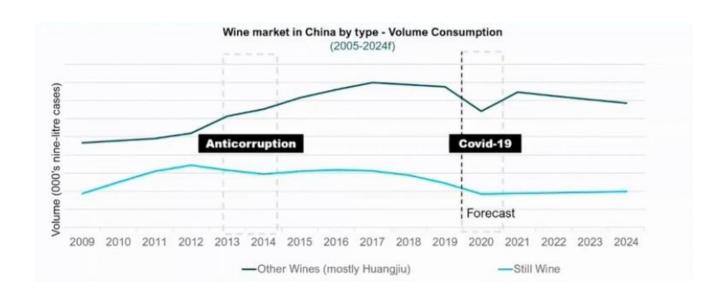
Sesión 3 China. Tendencias y oportunidades para ARGENTINA.

Presentación de Mercados





#### **China Wine Market**







#### **China Wine Market**

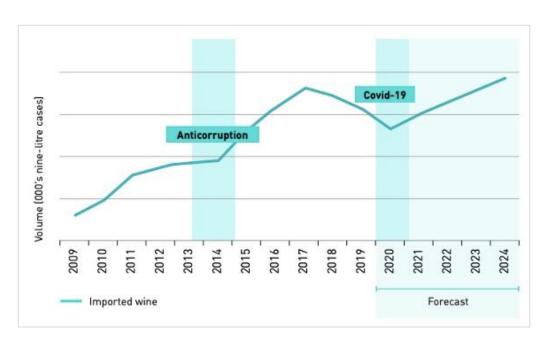
#### **2012 Anti-corruption**

- The proportion of domestic wine in China is much larger than that of imported wine.
- Declining in 2012, imported wines have risen steadily
- Anti-corruption is a major factor affecting China in the near future.
- Anti-corruption mainly impacts domestic wines. After its peak in 2012, it began to decline, but imported wines also stopped rising.
- The overall impact is relatively small, and remains largely stagnant.
- Imported wines are still growing, mainly domestic wines got impacted

#### 2021 Covid-19

Covid-19 is the most impactful event on the wine market in China in years





#### Volume (2009/2024)

Despite boom/bust tendencies the imported wine market in China has a long-term upward growth trend

Source: IWSR





China imported wine market has also experienced two major turning points, the anti-corruption that began in 2012 and Covid -19 2021

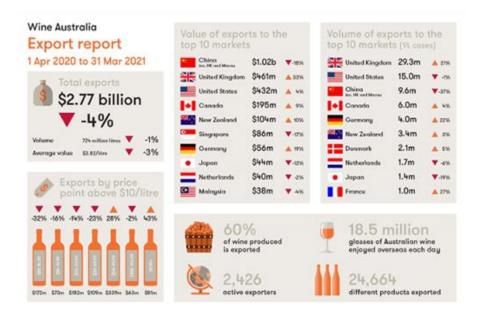
- 2012 huge impact on the high-end consumer market.
- 2015 Increase
- 2017 wine became a popular drink, especially among young people and women, also there 's too much inventory.

**Signal:** On the one hand, import data indicates that imports are declining. On the other hand the market are very optimistic.

• 2021 Covid-19 affects the market, mainly because ready-to-drink consumption is affected by the block down, even non-ready-to-drink consumption was also quite difficult.



#### Australia



China has announced its decision to impose up to 218.4% tariffs on Australian wines for a period of five years.

Starting from March 28, any Australian wines in containers of 2 liters and below entering mainland China will be subject to duties from 116.2% to 218.4%.

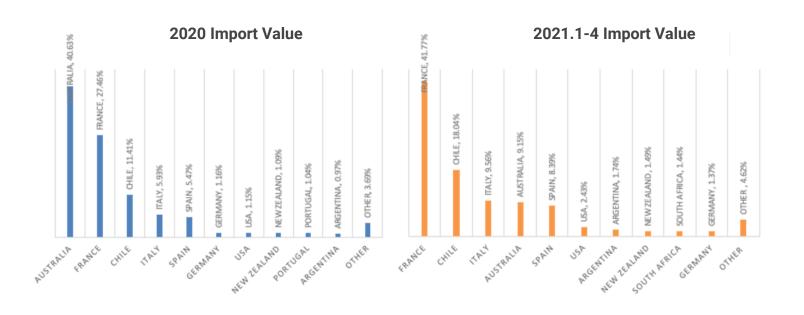
The punitive tariffs will be in place for at least five years until 2025.

Australian wine exports to China were shaved off by over 95% since the punitive tariffs came into effect last November, painting a grim roadmap that leaves little breathing room for Australian wineries in the Chinese wine market for the next five years.





2020 VS 2021 (01-04)





2021 01-05 **Top 13 Import Wine Country** 

|               | 来源地      | VALUE /<br>USD | VOLUMN /<br>L | AVERAGE<br>PRICE | 额同比<br>(%) | 量同比(%) | 价同比<br>(%) | 额占比<br>(%) |
|---------------|----------|----------------|---------------|------------------|------------|--------|------------|------------|
| France        | 法国       | 285,446,987    | 46,450,112    | 6.15             | 61.45      | 22.35  | 31.97      | 41.50      |
| Chile         | 智利       | 138,514,656    | 55,427,512    | 2.50             | 46.73      | 42.94  | 2.88       | 20.14      |
| Italy         | 意大利      | 67,272,845     | 13,539,718    | 4.97             | 45.11      | 24.66  | 16.39      | 9.78       |
| Spain         | 西班牙      | 58,429,294     | 22,989,456    | 2.54             | 38.10      | 28.22  | 7.63       | 8.49       |
| Australia     | 澳大利亚     | 48,999,147     | 6,801,342     | 7.20             | -81.04     | -84.38 | 21.21      | 7.12       |
| 11CV          | 金国       | 17 106 005     | 3 006 060     | E E3             | 77.50      | 20.12  | 28.60      | 2.40       |
| Argentina     | 阿根廷      | 13,925,110     | 12,295,991    | 1.13             | 22.05      | -11.76 | 37.80      | 2.02       |
| oodiii Airiod | 179 -SI- | 10,007,100     | 5,555,045     | 2.54             | -100.0     | 441.00 | 52.27      | 4.70       |
| Germany       | 德国       | 9,455,193      | 1,593,554     | 5.93             | 49.19      | 31.66  | 13.17      | 1.37       |
| New Zealand   | 新西兰      | 8,866,338      | 841,668       | 10.53            | 26.62      | 7.95   | 17.26      | 1.29       |
| Portugal      | 葡萄牙      | 8,437,288      | 1,970,752     | 4.28             | 7.51       | -10.73 | 20.22      | 1.23       |
| Georgial      | 格鲁吉亚     | 4,594,942      | 1,292,219     | 3.56             | -4.46      | 1.74   | -6.07      | 0.67       |
| Moldova       | 摩尔多瓦     | 4,060,927      | 2,074,881     | 1.96             | -3.28      | 3.02   | -5.77      | 0.59       |
|               | 总计       | 687,808,233    | 174,649,593   | 3.94             | 0.15       | -1.10  | 1.29       | 100        |

Source: CHINA CUSTOM



2021 01-05 **Top 13 Import Bottled Wine Country** 

|               | 200     | ALUE / VO   | Charles Co. | ERAGE | 额同比(%) | 量同比 (%) | 价同比<br>(%) | 额占比<br>(%) |
|---------------|---------|-------------|---|-------|--------|---------|------------|------------|
| France        | 法国      | 282,393,851 | 43,450,025                                      | 6.50  | 61.95  | 23.08   | 31.58      | 43.78      |
| Chile         | 智利      | 110,666,522 | 28,045,712                                      | 3.95  | 41.87  | 34.59   | 5.61       | 17.16      |
| Italy         | 意大利     | 66,472,002  | 13,017,120                                      | 5.11  | 44.74  | 22.05   | 18.56      | 10.30      |
| Spain         | 西班牙     | 55,948,446  | 18,906,355                                      | 2.96  | 35.74  | 17.64   | 15.63      | 8.67       |
| Australia     | 澳大利亚    | 45,783,287  | 4,590,652                                       | 9.97  | -81.19 | -86.78  | 42.23      | 7.10       |
| 11CV          | 101.125 | 17 020 055  | 2.050.020                                       | E E0  | 77.22  | 27.50   | 20.07      | 264        |
| Argentina     | 阿根廷     | 10,044,005  | 1,845,992                                       | 5.44  | 42.26  | 21.78   | 16.74      | 1.56       |
| ooutii Airica | ~~      |             | _   |       |        |         |            |            |
| Germany       | 南非      | 9,103,213   | 2,433,409                                       | 3.74  | 35.54  | 40.13   | -3.36      | 1.41       |
| New Zealand   | 新西兰     | 8,865,828   | 841,666   | 10.53 | 26.61  | 7.95    | 17.26      | 1.37       |
| Portugal      | 葡萄牙     | 8,437,216   | 1,970,750                                       | 4.28  | 7.54   | -10.72  | 20.56      | 1.31       |
| Georgial      | 格鲁吉亚    | 4,594,942   | 1,292,219                                       | 3.56  | -4.46  | 1.74    | -6.07      | 0.71       |
| Moldova       | 摩尔多瓦    | 3,634,642   | 1,498,377                                       | 2.43  | -9.04  | -13.10  | 4.74       | 0.56       |
|               | 总计      | 645,046,765 | 124,839,522                                     | 5.17  | -0.26  | -5.65   | 5.73       | 100        |

Source: CHINA CUSTOM





- France outstrips Australia to become China's top wine supplier, representing
   61.45% growth in value
- Tax on Australian wines edges up Chile, China's second biggest wine exporter
- Spain is ranked as China's fourth largest exporter in terms of value
- Australian wine exports to China plunge over 95%
   According to CAWS, its exports to China dropped 81% in value and 84% in volume, bringing its overall market share down to just 7% from close to 40%.
- The US came in as sixth biggest wine supplier, ahead of Argentina, South Africa, Germany and New Zealand.
- Portugal and Georgia have both slid out of top 10 based on Jan-May import data.

The top three wine suppliers in China now are responsible for over 70% of imported wines sold in China.



## **Import Wine Geographic Trends**

#### 1st TIER CITY

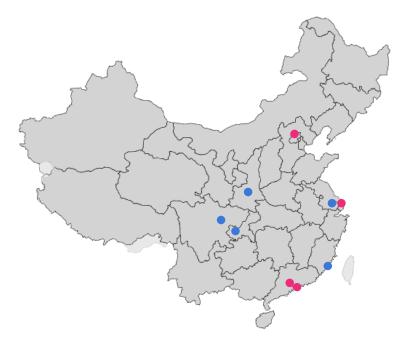
Beijing , Shanghai Shenzhen , Guangzhou

#### 2<sup>nd</sup> TIER CITY

Chengdu , Chongqing Hangzhou, Xiamen, Xi An

3<sup>rd</sup> 4<sup>th</sup> 5<sup>th</sup> TIER CITY

Smaller, less developed



Consumption of imported drinks is concentrated in urban areas

#### Eastern seaboard

Bulk of population Richiest provinces Largest cities





#### **Sales Channel**





#### **Traditional Trade**

Traditional on-trade Hostess bars KTV

Traditional off-trade Small independent corner shops



#### **Modern Trade**

Modern on-trade Western-style bars and clubs

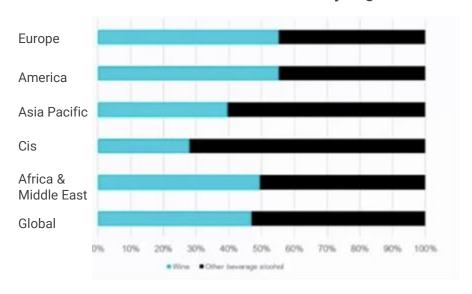
Modern off-trade Supermarket Hypermarket Convenience stores

Bars have been hit hard in mainland China, estimate about 6000 bars in the country went out of business during the pandemic year. dropped from 2019's 692,000 to 635,000 in 2020



#### **Current E-commerce**

#### **Share of E-commerce Value by Region**



Covid-19 situation accelerates Expansion of this fast-growing channels

IWSR predicted the value of China's ecommerce channel to have a compound Annual growth rate of 15.8% 2019-2024.

China is the largest e-commerce market in the world.

Dominate by baijiu, wine is the 2nd largest.

Source: IWSR





### **Key Drivers of the Market Growth**

#### E-commerce and digital engagement

In China ecommerce and digital engagement is the key driver of wine and other spirits

#### Young consumer trends

More diverse, different drink In the past: Baijiu , Beer Now: more choices, This will give more opportunity for other category, such as wine

#### Consumption

Baijiu / spirit is too strong, Beer too full Wine is in the middle















#### **Current Situation**

#### Post-epidemic Era



**Digital ecommerce** E-commerce the greatest beneficiary of covid 19 128.7% increase

Fine wine Drink less, drink better (middle / high quality wine)



**Drinking occasion** "at home" gradually

On trade back to normal (Bank holiday, more tourism, increase)



#### **Domestic wine**

- Domestic winery
- Domestic winery trip: Ning xia helan mountain , xin jiang , hebei , shandong drive winery sales
- -Domestic duty free: Hainan





#### **Current Situation**

Post-epidemic Era

China's central government has approved a 15year wine development plan for Ningxia Hui Autonomous Region with a scale that could match the production levels of Bordeaux, France wine capital.

Last year, during the coronavirus pandemic, Ningxia's wine exports rose 46.4%, according to the local customs agency.

2020 the Chinese government tripled Hainan's duty-free allowances to CNY100,000, further driving growth. The destination is expected to become a key driver of global travel retail growth for high-end international brands, with a number of travel retailers and suppliers pouring investment into the area.









#### **Opportunities**

- Australia wine situation
- Fine wine
- Huge room for wine consumption
- Young consumers
- Rising middle class



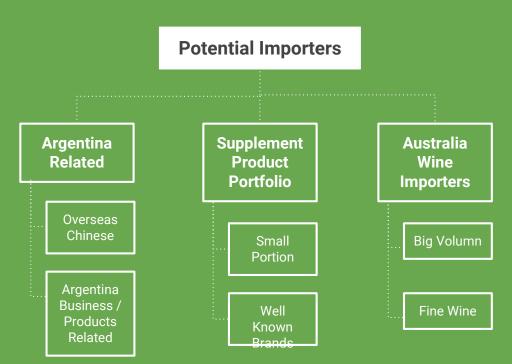
#### **Threats**

- Multiple competitors: not just wine, but also beyond Wine category
- Lack of strong national brand & awareness
- Lack of knowledge by importers
- Price





## **Opportunity**





#### 2021 Next?

LIFESTYLE MARKET TMALL / JD.COM SOCIAL MEDIA

ROADSHOW SUMMIT SHANGHAI PROWINE VINEXPO

#### 2022 Next?

CHENGDU WINE FAIR
HAINAN EXPO
PROWINE
ROADSHOW 2022
"HAUTE COUTURE" MALBEC TASTING
MALBEC WORLD DAY TRADE TASTING

TMALL / JD ECOMMERCE SOCIAL MEDIA SIP KOC & KOL COMMUNICATION CAMPAIGN WINES OF ARGENTINA EDUCATIONAL PROGRAM





## **Wines of Argentina**







JD.COM

25 White

2 Sparkling

2 Rose

87 Dry Red

1 Sweet Red

**BEST SELLING** 

Catena Malbec 289 CNY

117 wines

27 wineries

**PRODUCTS** 





## **Wines of Argentina**







JD.COM

| January  | 760%  |
|----------|-------|
| February | 108%  |
| March    | 98%   |
| April    | -116% |
| May      | 192%  |
| June     | 365%  |

| April | 286% |
|-------|------|
| May   | 235% |
| June  | 546% |

**2020** VS **2021** 

**TMALL** 

JD.COM











# Platform Features

# The essential platform for to-business brands

- 1.2 billion users till q1 2020
- 41% people follow WeChat Official Accounts to get informed
- Users have the most balanced age distribution

# China's "Twitter", an essential tool for brands to gain visibility in China

- 0.5 billion MAU till Q2 2020
- Almost 80% users follow brand's Weibo account to get latest updates.

# A platform leading trends in China:

0.1 billion MAU till Aug 2020; 73% Red users are post-90s; 69.8 users use Red to acquire product information and 43.9% to read interested content.

# Target Audience

#### To-B users: Wine retailer, industry professionals

#### Mass audience

# Consumers who chasing high-quality lifestyle and open to make a purchase

# Tactic Approaches

#### **Audience Education:**

- Consistent winery knowledges

#### Offline networking:

- Preview post on WeChat to drive traffic to offline events

- Wine-related content with hype topic.
- Incentive-based events to increase reposts and followers.

- Build up brand awareness with consistent high-quality content on Red.
- Monthly collaboration with KOCs on Red to advocate more users.

#### Offline + online

# Intercambio de ideas

# Ministerio de Desarrollo Productivo Herramientas y soluciones para ayudarte a crecer.

Acceder a un crédito para financiar exportaciones

https://www.argentina.gob.ar/produccion/financiamiento-pyme/acceder-credito-para-financiar-exportaciones

# Financiamiento para PyMEs Líneas de crédito para la reactivación productiva.

Financiá tu exportación a China

https://www.argentina.gob.ar/servicio/financia-tuexportacion-china



# Conclusiones



# 8 takeaways para la estrategia de WofA y las bodegas en el 2022 y 2023



**Trade Deals** 



Sustentabilidad



**E-commerce** 



**Marketing Digital** 



**Consumidores** 



Lifestyle



**Canales** 



**Variedades** 



# Hacia dónde queremos ir como organización

Ser agentes del cambio para la industria

- 1. Tomar una postura clara en cuestiones sociales y ambientales
- 2. Seguir trabajando en desarrollar una vitivinicultura sustentable, diversa e inclusiva, y también comunicar todos los esfuerzos que está haciendo en este tema.
- 3. Trabajar sumando esfuerzos entre actores, fomentar el trabajo colaborativo.
- 4. Impulsar la adopción en el sector de nuevas tecnologías

# ENCUESTA DE GESTIÓN 2021

Creemos sumamente importante conocer la mirada de nuestros socios.

Los invitamos a responder una breve encuesta sobre tres ejes de gestión: comunicación, trabajo en equipo y actividades.

https://forms.gle/wVVX5E2tmL3XLkK5A



# ¡Muchas gracias!





